



Nationhood

Bringing Citizens Together

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Mi'gmawei Mawio'mi Secretariat

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Message from Chief John Martin, Gesgapegiag

I would like to first of all express my appreciation to my community for giving me the honour to serve once again. Assuring a strong voice representing Gesgapegiag at the Mi'gmawei Mawio'mi is a role I look forward to. Over the last four years I have participated when possible at that level as a councillor. As one of the founding Chiefs of the Political Accord bringing the three communities together, I continue to believe strongly in the alliance that was formed in 2000 between Gesgapegiag, Gespeg and Listuguj.



It is important to reaffirm that it is the elected leadership of our three communities that form the Mi'gmawei Mawio'mi (MM) and the Mi'gmawei Mawio'mi Secretariat (MMS) is simply the administrative secretariat that implements the mandates given to them by the elected leadership.

The Secretariat has done good work in following through with the mandates given to them by the leadership. Over the last year, advancements have been done in the way of consultation and accommodation, negotiations and above all, citizen engagement. It is unfortunate however that our membership did not participate as much as we would have liked to see. I did attend a number of these consultations and those members present did raise the questions and concerns. I witnessed a lot of good quality work done by

the MMS in presenting the information and talking with the members and listening to their concerns in the files presented. Improving our level of participation will be an objective that I will put some effort into improving with the collaboration of our Secretariat.

Over the last year, the MMS has been present in the three communities hosting various events to inform and engage the Citizens of Gespe'gewa'gi. These events are important because the Leadership of the Mi'gmawei Mawio'mi need input from our people on how to proceed with the work. Our rights and title continue to be affected on a daily basis and it is only with strong support from our membership that we can take strong positions in order to advance rights recognition. It

is also very important to understand that consultation and dialogue does not mean we are giving in or giving up. These are opportunities to make sure our people and our rights are not simply ignored. The reality is we have had everything taken away from us and we need to start taking back. Issues on managing our natural resources, understanding our rights, title and the treaties are all crucial to the continued betterment of our people and our territory.

I trust you will read through the pages of this annual report with interest. Looking forward to working with our people over the next four years!

Executive Director

Good day Citizens of Gespe'gewa'gi! Welcome to the pages of our annual report for the 2018-2019 fiscal year. There is always a lot of work going on at the organization and sometimes it can be challenging to get all those messages out to the people. Transparency and accountability are always at the head of any of the work that we do. No work we do is worth it unless the ideas are coming from and supported by the people of Gespe'gewa'gi.

Communications is challenging. That is the truth. Getting people to come out to public sessions isn't successful enough. Putting things on social media can help or hinder your message. I don't think we have found the perfect answer. I'm not sure there is a perfect answer but I can tell you that we work on that everyday.

We are coming up on the 20th year of operations for the Mi'gmawei Mawio'mi Secretariat and some great things have been accomplished. You will see in the coming pages of this annual report, negotiations on files are moving forward but only at the pace in which the communities are comfortable.



Public education is a key component to all of our work. We know the files we work with can be very complicated and hard to wrap your mind around. We know people are busy with their every day lives. We know that its tough to get people interested in things that they may not think directly affect their lives. One thing I tell my team all the time; change is generational. The little effects we are having on the betterment of our lives as citizens of Gespe'gewa'gi will impact our children in bigger ways. Any work in the right direction, getting self-determination and governance for our citizens is the a step in the right direction, stepping out from under the grasp of the Indian Act is a step in the right direction.

We apologize for the delay in getting this report out to you.

I hope you will take the time to read through the pages of our annual report and if you have any questions or comments at all, call, email, text, or come in to see us. We would all be more than happy to go through our work with you.

Tanya Barnaby-Williams
Executive Director

Mgning Executive

The year 2018-2019 represents a year of community contribution and growth. Since the MMS was founded in 2000, we evolved at a rapid pace. Our main objectives are the recognition of Mi'gmaq rights and title, access, governance and decision-making regarding the territory of Gespe'gewa'gi.

The Mi'gmawei Mawio'mi appointed the Mgning to facilitate discussions and negotiations with Federal and Provincial governments on various topics of interests. These mandates are based on the direction assigned by leadership.

The focus this year was to pursue a process that offers effective, fair solutions in a productive, harmonious and accountable way. The nature of negotiations can be complex, this process will establish an open and transparent way to ensure that negotiations are consistent with the mandates and Mi'gmaq principles.

The current mandates of the Mgning are to negotiate a new Tripartite Framework Agreement (Niganiljoga'taqan), Fisheries Governance, Parks and the Gespe'gewa'gi Ice Committee. To date, our focus has been on fisheries governance with the three communities. Negotiations in regards to fisheries are currently addressing treaty rights and the general interests of the Mi'gmaq. These negotiations are held with Canada and the Department of Fisheries and Ocean

Canada (DFO) which continue to move forward in a slow and steady manner.

The Leadership also mandated the Mgning to review and modernize the agreement (Niganiljoga'taqan) while respecting the autonomy of each community.

One of the reasons that the Gespe'gewa'gi Ice Committee was created, was to ensure the Mi'gmaq had a say on the snow crab season opening date. According to DFO and the Canadian Coast Guard, the safety of the fleets is the main reason why the opening of the Snow Crab fishing season is delayed year after year. However, in the past seasons our Mi'gmaq fishing directorates in the communities of Gesgapegiag, Gespeg and Listuguj have tried to develop a consensual decision making process with Canada in order to identify and agree on the appropriate date to begin the snow crab fishing season. Discussions are ongoing with Canada to ensure the implementation of a Gespe'gewa'gi Ice Committee. The Mi'gmaq along the east coast continue to be ready for the season while DFO continues to be a challenge.



By establishing strong relationships, we will be able to make the most out of our actions as part of our mandates.

I would like to thank the team for their continued commitment and support.

Ango'tmeq Nm'tginen

The Ango'tmeq Nm'tginen (AN) department had an eventful 2018-2019 fiscal year as the department was involved in a number of important files of which hydrocarbons was by far the most important file. The department had to deal with the hydrocarbon file in two important ways: participating in consultations around proposed hydrocarbon regulations and the negotiation of the Agreement on the Consultation and Accommodation Process & The Environmental Impact Assessment and Review Process (The Agreement).

In December 2017 the Mi'gmawei Mawio'mi gave MMS the mandate to begin negotiations with Quebec on a Consultation and Accommodation agreement regarding Hydrocarbons. It was necessary that the Mi'gmaq negotiate such an agreement to ensure that our voice was heard and this agreement provided the highest level of consultation possible. As such, the negotiating and drafting of this Consultation agreement was an important and substantial part of the AN department's work



throughout this fiscal year.

This agreement is procedural and sets out how and when the Mi'gmaq will be consulted by Quebec about any potential hydrocarbon development in Gespe'gewa'gi. The Agreement provides deeper consultation than we would otherwise be provided. The Agreement allows for greater communication between the Mi'gmaq and Quebec throughout their Environmental Impact Assessment and Review Process. Like any other consultation the MMS does not make any decisions we simply facilitate the process. The communities are the decision makers.

The AN department also focused on advancing a number of other issues that were important to the Mi'gmaq. This includes vacation lots, developing the Gespe'gewa'gi Management Plan and dealing with consultations. We hope to visit the communities next year regarding these files.

Consultation and Accommodation (C&A)

Over the last year, the C&A unit held several community engagement and consultation sessions on various topics, such as hydrocarbons and vacation lots. While we did receive meaningful comments from those who did attend, it is clear that public sessions may not be the best avenue for community engagement. Our team has been working to come up with better ways to engage and consult with the public.

As the C&A team does not make decisions with regards to consultation files, we realize the importance of community feedback and comments. Our role is to collect community members' comments or concerns, and provide it to Leadership to aid their decision making. It is for this reason we are working to determine new and better ways to gather and collect community members' comments and concerns regarding consultation files.

We look forward to engaging with you throughout the coming year.



Communications

Once again, the Communications Unit was very busy and received many requests this year. Over the past year, we led several consultation sessions with Citizens and the Ango'tmeg Nm'tginen Unit, in particular regarding negotiations on the hydrocarbon agreement between the Mi'gmaq of Gespe'gewa'gi and the Government of Quebec.

As well as publishing an information pamphlet outlining the steps in the Government of Quebec's consultation process, we organized discussions with the leaders of the three communities to ensure that all had a sound understanding of the agreement we were negotiating.

In addition, we published three issues of the Gespisiq magazine on various subjects including the Negotiating team (Mgnigng) and the Gespe'gewa'gi Management Plan, and we also published a special Christmas edition.

We conducted a number of information sessions about the Gespe'gewa'gi Management Plan in the three communities; at each one we discussed aspects of the agreement such as water, and the "Two-Eyed Seeing" approach.

We began work on updating our website: www.migmawei.ca; where this will continue to evolve as we make the content more accessible and the site easy to navigate.



Communications

The Peigwaptemeg Project, which consists of restoring original Mi'gmaq names to places in our territory, really took off this year. Three place names were unveiled with great fanfare. The event was not only a success for members of our community; it was also an undeniable media hit.

Along the same lines, we contributed to the 250th anniversary of Carleton-sur-Mer by installing a metal wigwam in the new Citizens' Park. A plaque on the wigwam shows the Mi'gmaq name of Carleton-sur-Mer, *Tlagatigegj*, on the front, and the history of the Pugulatamujg is on the back.

We also coordinated with the three communities for the installation of Christmas trees that were lit up during tree lighting ceremonies. People gathered to sing Christmas carols and non-perishable goods were collected and donated to local food bank charities for those in need in all three communities.

We organized a sensitization session for employees of Parks Canada which included a blanket exercise. This event was greatly appreciated and provided more context about the background of the existing relationships among the participants.



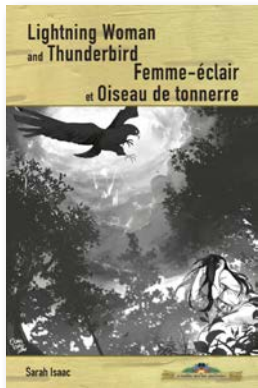
Operations

This has been an exciting year for the Operations unit. We have been busy wrapping up our year end reports. The Finance unit, managed by Christina Burnsed, has been successful in achieving sound financial management again for this fiscal year.

Nikki Jacques, General Office Clerk and I visited with over 350 Mi'gmaq Citizens during the year to talk about the Mi'gmaq Writers Award. The winners were announced in the Fall of 2018. The successful candidates were Margaret Caplin with "The Girl with the Long Black Hair" and Sara Isaac, "Lightning Woman and Thunderbird". Their stories captivated and enthralled the judges and were selected from among several other stories.



The judges themselves are selected from the three Mi'gmaq communities of Gesgapegiag, Gespeg and Listuguj. Each judge receives a kit that includes all of the stories sorted into two



categories: 17 and under, and the 18 and older, and the adjudicators criteria document with special instructions once completed. Each story is selected based on Mi'gmaq creativity, content and originality. All of the results are submitted to the Secretariat. The winners names are then announced once a unanimous story has been selected in each category by the judges. If you are interested in viewing these winning storires or entering your story in the contest, you can view the full rules and details at our website:

www.migmawei.ca/migmaq-writers-award

Laura Vicaire, Information Systems Officer, is in charge of the sorting, scanning, and inputting all of the information that comes into the MMS office and places them onto a secure server. She has the task of reading all of the material and sorting through it. This is an ongoing file that keeps MMS efficient and all our information secure.

The MMS and the Listuguj Mi'gmaq Development Center (LMDC) hosted a First Aid course. A representative from the Canadian Red Cross came in to offer the Workplace Standard First Aid and CPR/AED course. Most of the staff took advantage of the course and successfully obtained their certification. We also installed a defibrillator onsite at the MMS office.

We also collaborated with the Listuguj Mi'gmaq Government to participate in Health and Safety information sessions. A committee will be formed at MMS in the coming months to ensure the safety in the workplace for the staff.

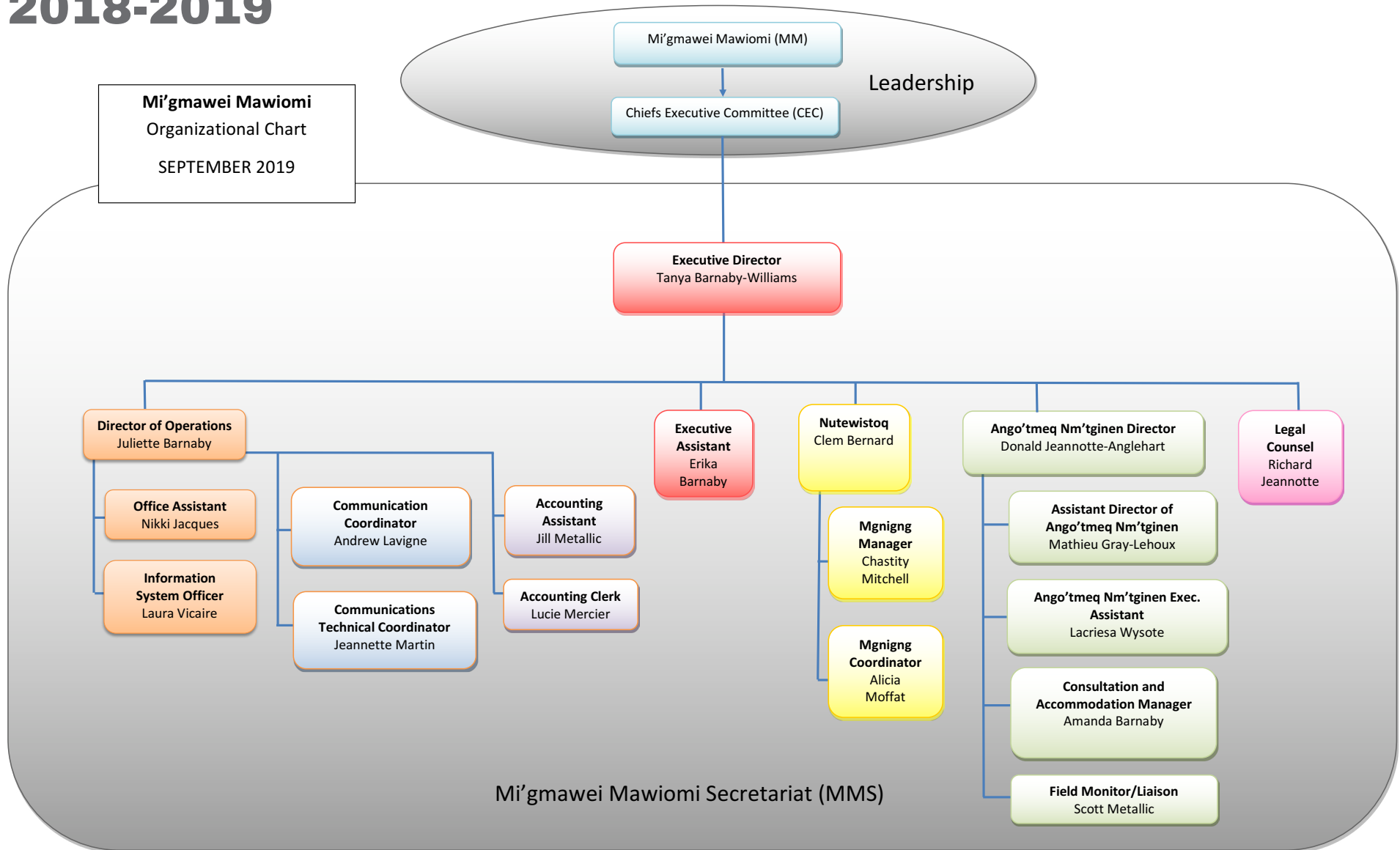
We look forward to another successful year at the Secretariat. Our team is always available to assist the citizens in all three communities. Do not hesitate to contact us for more information about the Mi'gmaq Writers Award or any other concerns to stayconnected@migmawei.ca

Wela'liog,

Juliette Barnaby
Director of Operations

Organizational Chart

2018-2019



Financial Statements

Mi'gmawei Mawiomi Secretariat Revenues, Expenses and Changes in Fund Balances

Year ended March 31, 2019

	INAC	Other revenues	Total revenues	Total expenses	Transfer from (to)	Excess (deficiency) of revenues over expenses	Adjusted accumulated surplus (deficit), beginning of year	Accumulated surplus (deficit), end of year
	\$	\$	\$	\$	\$	\$	\$	\$
01145001 Tribal Council Funding (NG30)	350,000		350,000	348,458		1,542	28,328	29,870
01222001 Discussion Table (NG8R)	1,100,000		1,100,000	1,161,840		(61,840)		(61,840)
01370004 Nation Rebuilding (NG9V)	66,668		66,668	66,668				
01680001 Federal Initiative on Consultation (NGD5)	90,000		90,000	90,000			(9,424)	(9,424)
10000000 Golf Tournament				39		(39)	924	885
30000000 McInnis Development		25,730	25,730	12,254		13,476	19,543	33,019
35000000 Revenus Sharing File		41,616	41,616	39,309		2,307	(2,363)	(56)
55000000 Legal Defense							(1,153)	(1,153)
60000000 SAA Consultation & Accomodation		632,229	632,229	610,428		21,801	12,896	34,697
61000000 SAA Gesgapewagi Management Plan				450		(450)	(16)	(466)
63000000 MERN Revenue Quebec		6,358	6,358	6,358				
65000000 NEB Agreement		13,262	13,262	5,487		7,775	21,180	28,955
70000000 Investment Funds - MMRLP		1,182,316	1,182,316			1,182,316	1,117,683	2,299,999
80000000 Operational Act Old		82,866	82,866	58,754		24,112	25	24,137
99999999 Discontinued projects							9,471	9,471
	<u>1,606,668</u>	<u>1,984,377</u>	<u>3,591,045</u>	<u>2,400,045</u>		<u>1,191,000</u>	<u>1,197,094</u>	<u>2,388,094</u>

Mi'gmawei Mawiomi Secretariat Financial Position

March 31, 2019

Financial assets

Cash	113,759
Accounts receivable	77,208
Due from Government and other government organizations	382,331
Advances to Mi'gmawei Mawiomi Resources L.P.	<u>2,300,000</u>
	2,873,298

Non financial assets

Fixed assets	<u>184,287</u>
	<u>3,057,585</u>

Liabilities

Accounts payables and other operating liabilities	402,311
Employee benefit obligations	49,965
Deferred revenues	<u>217,215</u>
	669,491

Surplus

Accumulated surplus	<u>2,388,094</u>
	<u>3,057,585</u>

NOTES: Distributions receivable from Mi'gmawei Mawio'mi Resources Limited Partnership (MMRLP) is a one-time payment that **has not yet been released**. The audit reflects the process of the transfer but **no actual dollars have been transferred to the MMS** and can only be transferred by resolution from each of the three Councils.